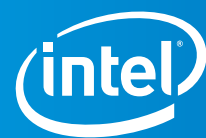


An aerial photograph of a city, likely San Francisco, with a prominent blue overlay that covers the lower half of the image. The blue area contains the text and logo. The city's grid pattern is visible, with yellow and orange buildings and green spaces.

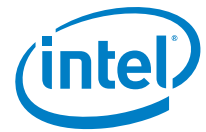
# Amazing things happen with Intel Inside.®

2010 Annual Report



Sponsors of Tomorrow.™

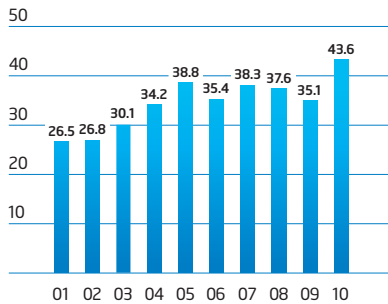
# Financial Results



Sponsors of Tomorrow.™

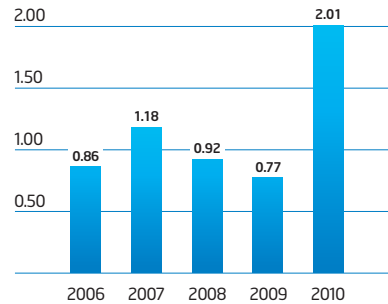
## Net Revenue

Dollars in billions



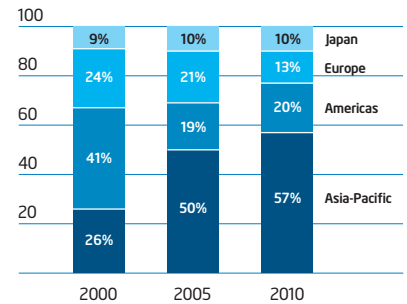
## Diluted Earnings Per Share

Dollars



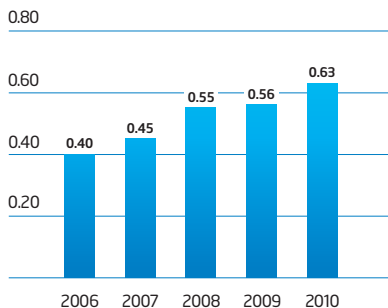
## Geographic Breakdown of Revenue

Percent



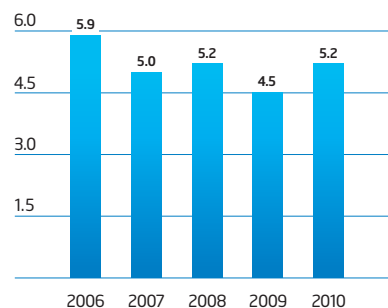
## Dividends Per Share Paid

Dollars



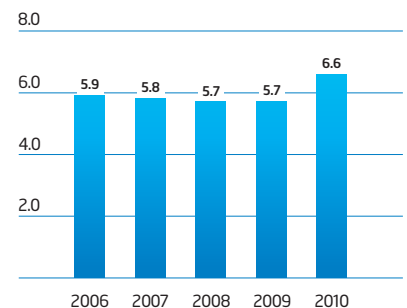
## Capital Additions to Property, Plant and Equipment

Dollars in billions



## Research and Development

Dollars in billions



### On the cover:

The "visibly smart" 2nd generation Intel® Core™ processor family features built-in graphics that enable a richer, higher performance computing experience while efficiently managing power use for longer battery life.

"2010 was a year for the record books. Our revenue, operating profit, net income, and gross margin were all the highest in Intel's history. Growth opportunities, our strong product lineup, and our industry lead in manufacturing process technology give me confidence that 2011 will be even better."

Paul S. Otellini, President and Chief Executive Officer

Past performance does not guarantee future results. This Annual Report to Stockholders contains forward-looking statements, and actual results could differ materially. Risk factors that could cause actual results to differ are set forth in the "Risk Factors" section and throughout our 2010 Form 10-K, which is included in this Annual Report.



## Letter From Your CEO



Intel reported its best financial results ever in 2010. Broad-based demand for our products across all regions and market segments continued in 2010, contributing to revenue of \$43.6 billion, up 24% compared to 2009. Operating income for 2010 rose to \$15.6 billion, net income to \$11.5 billion, and earnings per share to \$2.01. Our continued focus on factory reuse and efficiency drove costs down again in 2010, helping to increase our gross margin to a record 65%. These results reflect charges recorded in the fourth quarter of 2010 to repair and replace materials and systems impacted by a design issue related to the Intel® 6 Series Express Chipset family. We implemented a silicon fix for the affected product in early 2011.

### PC and server businesses are strong

2010 marked the first year in which more than 1 million PCs were sold per day, and for the year the PC segment grew approximately 17% worldwide. Part of that growth is driven by the increasingly “personal” nature of PCs, which is causing a shift from one PC per household to one or more PCs per person in many mature markets. PC growth also continues at a strong pace in most emerging markets.

Traffic crossing the Internet in 2010 was greater than in all previous years combined. As millions more people join the global online community, demand for high-performance servers continues to increase. In 2010, we delivered Intel® Xeon® processors and Intel® Itanium® processors that give servers significantly higher performance as well as new reliability and security features, helping to boost our Data Center Group revenue 35% over 2009.

### Delivering complete solutions

The computing landscape is changing. New categories of compute devices such as smartphones, smart TVs, tablets, in-vehicle systems, and more are connecting to the Internet and becoming more intelligent. Intel is aggressively pursuing opportunities to expand our business in these new device categories with the Intel® Atom™ processor family. We closed 2010 with 1,700 design wins for embedded Intel Atom processors and over 4,900 total design engagements in the embedded market segment. We shipped our 80 millionth Intel Atom processor into the netbook market segment, and our products are being designed into more than 35 tablets, many of which are expected to launch in 2011. In 2010, we also introduced nine products for the smart TV market segment, for televisions, Blu-ray® players, and set-top boxes.

We are transforming from a company with a primary focus on the design and manufacture of semiconductor chips for PCs and servers to a computing company that delivers complete solutions in the form of hardware and software platforms and supporting services. We are also strengthening Intel's ability to innovate across what we believe are the three critical pillars for all computing going forward: energy-efficient performance, connectivity, and security.

### Energy-efficient performance

Our new 2nd generation Intel® Core™ processors represent the largest increase in computing performance and capabilities over any previous

generation in our history. These “visibly smart” processors incorporate built-in graphics that enhance HD video, 3-D gaming, multitasking, videoconferencing, social networking, and multimedia performance, yet also offer better overall power management and battery life.

Our continuing leadership in silicon manufacturing process technology enables us to build processors with increased energy-efficient performance at low cost. We have been shipping products built using 32-nanometer (nm) process technology since 2009, and as of year-end 2010 our competition had not shipped any. We expect to start volume production on 22nm process technology in 2011.

### Connectivity

We are working to take full advantage of the growth potential in every connected computing segment. In January 2011, we completed the acquisition of Infineon's Wireless Solutions business, which we believe will enable us to offer a portfolio of products that cover a broad range of wireless options, from WiFi and 3G to WiMAX and 4G LTE. In 2010, we also acquired Texas Instruments' cable modem product line, a move that we believe will allow us to bring the Internet and advanced services to cable television—further enabling our vision of smart TV.

### Security

More effective security approaches are needed to protect the growing number of connected devices against increasingly sophisticated viruses and malicious attacks. In 2010, as part of our effort to improve security across the range of computing devices, we announced plans to acquire McAfee, the world's largest dedicated security technology company. We believe that the combination of hardware- and software-based security that will result from the acquisition will help us protect consumers, corporations, and governments before attacks occur.

### Excellence in citizenship

At Intel, we don't separate corporate responsibility from our business; it's part of our overall global strategy. We continue to positively impact people's lives through our technology, environmental stewardship, and ongoing commitment to transform education around the world.

For the third consecutive year, Intel was the largest voluntary purchaser of green power in the U.S., according to the U.S. Environmental Protection Agency, and our new Intel Israel Design Center earned Leadership in Energy and Environmental Design (LEED) Gold Certification for sustainable construction. Intel was included on the Dow Jones Sustainability Indexes for the 12th year in a row, and received the Chairman's Award from the Committee Encouraging Corporate Philanthropy for Intel® Teach, our educator development program.

I am honored to work with the men and women of Intel. They regularly deliver groundbreaking technologies, and over the last three years have contributed more than 3 million hours of volunteer service around the world. Intel employees truly make amazing things happen.



Paul S. Otellini, President and Chief Executive Officer

## 2010 Highlights



### 22-nanometer manufacturing technology ramps up.

In 2009, we began shipping products built using 32nm process technology, and by year-end 2010, none of our competitors had shipped any. We expect to start volume production with 22nm process technology in 2011. Each generation can enable processors with improved performance and energy efficiency.



### Over 1 million PCs sold worldwide per day.

PC shipments grew by double-digit percentages in 2010, but computing is no longer confined to computers. Thousands of other devices powered by Intel® technology—in cars, homes, hospitals, offices, and factories—are also improving how we work, live, and play.



### More than \$1 billion invested in education in the last decade.

Intel collaborates with governments, technology companies, NGOs, and other organizations to help transform education. We support education and entrepreneurship programs in over 70 countries to enable young people to acquire the skills they need to succeed in today's innovation economy.

## Letter From Your Chairman



Part of the role of the Intel Board of Directors is to help balance how Intel uses the cash that the company generates to maximize stockholder value. Ways that Intel increases stockholder value include periodically repurchasing its own stock in the open market, and returning cash in the form of dividends. In 2010, Intel repurchased 70 million shares of common stock for \$1.5 billion, and the total dividend payout was \$3.5 billion, including a 12.5% increase in the quarterly dividend effective the first quarter of 2010. With confidence in Intel's business going forward, the Board voted in November 2010 to increase the quarterly dividend another 15% starting with the first quarter of 2011.

Intel also works to increase stockholder value by investing in acquisitions, capital additions, and research and development to build capabilities. For example, Intel plans to invest between \$6 billion and \$8 billion to deploy its next-generation 22nm manufacturing process across several existing U.S. facilities and to build a new development factory in Oregon. The company also plans to build a new high-volume manufacturing facility in Arizona. Investments such as these help Intel to remain the most advanced semiconductor manufacturer in the world.

In 2010, we enhanced Intel's ongoing commitment to operating at the highest level of integrity by forming a new Compliance Committee at the Board level. Members of this committee help to monitor the highly competitive global environment in which Intel operates, and work to ensure that the company remains in compliance with legal requirements in all geographies where Intel does business.

I continue to take pride in how Intel's education and access programs are increasing opportunities for women and underserved minorities around the world. The annual Intel Science Talent Search (Intel STS) and Intel International Science and Engineering Fair, programs of Society for Science & the Public, provide young people with opportunities to showcase their research and compete for awards and scholarships. The caliber of the projects at these competitions is impressive: The 2010 winner of Intel STS, a young woman from New Mexico, developed a navigation system designed to improve spacecraft travel.

I am also proud of the mentoring and development programs focused on increasing diversity within Intel's workforce, including targeted initiatives addressing gender diversity and underrepresented minorities. For example, since the creation of Intel's Women's Initiative in 2004, the number of women in technical mid- to senior-level Intel jobs has grown by 24%. I am committed to supporting continued progress in these areas in the coming years, including at the Board level.

Over the past year, I have had many opportunities to interact with Intel employees, during the course of business and at annual award events celebrating the extraordinary creativity and high quality of their work. Intel's future is in excellent hands.

Jane E. Shaw, Chairman of the Board

# Corporate Directory

## BOARD OF DIRECTORS

**Ambassador Charlene Barshefsky**<sup>3 5†</sup>  
Senior International Partner  
Wilmer Cutler Pickering Hale  
and Dorr LLP  
*A multinational law firm*

**Susan L. Decker**<sup>1† 6</sup>  
Private investor and advisor

**John J. Donahoe**<sup>2 4</sup>  
President and  
Chief Executive Officer  
eBay Inc.  
*A global online marketplace*

**Reed E. Hundt**<sup>1 3 6</sup>  
Principal  
REH Advisors LLC  
*A strategic advice firm*

**Paul S. Otellini**<sup>5</sup>  
President and  
Chief Executive Officer

**James D. Plummer**<sup>1 6</sup>  
John M. Fluke Professor  
of Electrical Engineering  
Frederick E. Terman Dean  
of the School of Engineering  
Stanford University

**David S. Pottruck**<sup>2† 5</sup>  
Chairman and  
Chief Executive Officer  
Red Eagle Ventures, Inc.  
*A San Francisco private  
equity firm*

**Jane E. Shaw**<sup>4 5†</sup>  
Chairman of the Board

**Frank D. Yeary**<sup>1 3† 6</sup>  
Vice Chancellor  
University of California, Berkeley

**David B. Yoffie**<sup>2 4†</sup>  
Max and Doris Starr  
Professor of International  
Business Administration  
Harvard Business School

## FORMER CHIEF EXECUTIVE OFFICERS AND CHAIRMEN OF THE BOARD

**Gordon E. Moore**  
Co-Founder  
Retired Chief Executive Officer  
and Chairman of the Board

**Andrew S. Grove**  
Senior Advisor  
Retired Chief Executive Officer  
and Chairman of the Board

**Craig R. Barrett**  
Retired Chief Executive Officer  
and Chairman of the Board

**Arthur Rock**  
Co-Founder  
Retired Chairman of the Board

<sup>1</sup> Member of Audit Committee

<sup>2</sup> Member of Compensation Committee

<sup>3</sup> Member of Compliance Committee

<sup>4</sup> Member of Corporate Governance and Nominating Committee

<sup>5</sup> Member of Executive Committee

<sup>6</sup> Member of Finance Committee

<sup>†</sup> Committee Chairman

## CORPORATE OFFICERS

**Paul S. Otellini**  
President and  
Chief Executive Officer

**Andy D. Bryant**  
Executive Vice President  
Technology, Manufacturing,  
and Enterprise Services  
Chief Administrative Officer

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General Manager,  
Intel® Architecture Group

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Executive Vice President  
General Manager,  
Intel® Architecture Group

**Arvind Sodhani**  
Executive Vice President  
President,  
Intel Capital

**Anand Chandrasekher**  
Senior Vice President  
General Manager,  
Ultra-Mobility Group

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General Manager,  
Technology and  
Manufacturing Group

**Renee J. James**  
Senior Vice President  
General Manager,  
Software and Services Group

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General Manager,  
Sales and Marketing Group

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Vice President  
General Manager,  
Manufacturing and Supply Chain

**A. Douglas Melamed**  
Senior Vice President  
General Counsel

**Patricia Murray**  
Senior Vice President  
Director,  
Human Resources

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Vice President  
Director,  
Logic Technology Development

**Rani N. Borkar**  
Vice President  
General Manager, Microprocessor  
Development Group

**Diane M. Bryant**  
Vice President  
Chief Information Officer

**Deborah S. Conrad**  
Vice President  
General Manager,  
Corporate Marketing Group

**Robert B. Crooke**  
Vice President  
General Manager,  
Intel® Atom™ and  
System on Chip (SoC)  
Development Group

**Leslie S. Culbertson**  
Vice President  
Director, Finance

**Douglas L. Davis**  
Vice President  
General Manager,  
Tablets and Netbooks Group

**Shmuel Eden**  
Vice President  
General Manager,  
PC Client Group

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Vice President  
General Manager,  
Systems Software Division

**Ron Friedman**  
Vice President  
General Manager,  
Microprocessor and Chipset  
Development

**Erik Adrianus Hubertus Huggers**  
Vice President  
General Manager,  
Digital Home Group

**Ravi Jacob**  
Vice President  
Treasurer

**Christian Morales**  
Vice President  
General Manager,  
Europe, Middle East, Africa

**Stuart C. Pann**  
Vice President  
General Manager,  
Business Management Group

**Gregory R. Pearson**  
Vice President  
General Manager,  
Worldwide Sales and  
Operations Group

**Justin R. Rattner**  
Vice President  
Director, Intel Labs  
Intel Chief Technology Officer

**Babak Sabi**  
Vice President  
Director,  
Assembly Test and  
Technology Development

**Sunil R. Shenoy**  
Vice President  
General Manager,  
Visual and Parallel Computing  
Group

**Kirk B. Skaugen**  
Vice President,  
Intel® Architecture Group  
General Manager,  
Data Center Group

**Stacy J. Smith**  
Vice President  
Chief Financial Officer

**Stephen L. Smith**  
Vice President  
Director,  
Intel® Architecture  
Group Operations

**Richard G. A. Taylor**  
Vice President  
Director,  
Human Resources

**Cary I. Klafter**  
Corporate Secretary

## APPOINTED VICE PRESIDENTS *Intel® Architecture Group*

**John D. Barton**  
General Manager, Platform  
Validation Engineering

**Michel A. Bell**  
Director, Smartphone Products  
Development

**Daniel J. Casaletto**  
Director, Microprocessor  
Architecture and Performance

**Alan Crouch**  
Director, Software Engineering

**Bradley D. Daniels**  
Director, System on Chip (SoC)  
Engineering

**Boyd A. Davis**  
General Manager,  
Data Center Group Marketing

**David R. Ditzel**  
Chief Architect,  
Hybrid Parallel Computing

**Ricardo J. Echevarria**  
General Manager,  
Business Client Platform Division

**Gil G. Frostig**  
Director, Low Power Components,  
Ultra-Mobility Group

**Lisa H. Graff**  
General Manager, Enterprise  
Platforms and Services Division

**James A. Johnson**  
General Manager,  
Visual Computing Group

**Thomas R. Macdonald**  
General Manager,  
Platform Components Group

**Rory M. McInerney**  
Director, Microprocessor  
Development Group

**Raviv Melamed**  
General Manager,  
Mobile Wireless Group

**W. Eric Mentzer**  
General Manager, Strategy,  
Planning, and Operations,  
Visual and Parallel Computing  
Group

**Alexander D. Peleg**  
Director, Intel® Architecture  
Strategic and Platform Planning  
and Cross Corporate Platform  
Technology

**Rama K. Shukla**  
Director, WiMAX Program Office

**Isic Silas**  
Director, PC Client Program Office

**Gadi Singer**  
General Manager, System on Chip  
(SoC) Enabling Group

**Ton H. Steenman**  
General Manager, Embedded and  
Communications Group

**Thomas H. Swinford**  
General Manager,  
LAN Access Division

**Sriram Viswanathan**  
General Manager,  
WiMAX Program Office

**Shane D. Wall**  
Director, Strategic Planning,  
Platform Architecture, and  
Software, Ultra-Mobility Group

**David P. Whalen**  
Director, Smartphone Products  
Business Development,  
Ultra-Mobility Group

**Elenora Yoeli**  
Director, Intel® Atom™ and System  
on Chip (SoC) Development Group

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**Lisa M. Lambert**  
Managing Director,  
Software and Services Sector

**Keith R. Larson**  
Managing Director,  
Manufacturing Sector,  
and Taiwan, Korea, and Latin  
America Regions

**Raheel A. Shah**  
Director, Mergers and Acquisitions

## *Intel Labs*

**Vida Ilderem**  
Director, Integrated Platform  
Research Lab

**Joseph D. Schutz**  
Director, Microprocessor and  
Programming Research

**Wen-Hann Wang**  
Director, Circuits and Systems  
Research

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Director, Global Public Policy

**Shelly M. Esque**  
Director, Corporate Affairs Group  
President, Intel Foundation

**Cary I. Klafter**  
Director, Corporate Legal  
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**Suzan A. Miller**  
Deputy General Counsel

**Steven R. Rodgers**  
Deputy General Counsel

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**Paul Bergevin**  
General Manager, Global  
Communications Group

**Nancy Bhagat**  
Director, Marketing Strategy  
and Campaigns

**Christopher J. (CJ) Bruno**  
President, Intel Americas, Inc.

**Gregory M. Bryant**  
Director, Global Accounts – Lenovo

**(Sophia) Lee Fang Chew**  
General Manager, Services

**Laura G. Crone**  
Director, Global Accounts –  
Hewlett-Packard

**Tammy L. Cyphert**  
Director, Global Operations and  
Productivity

**Steven J. Dallman**  
General Manager, Worldwide  
Reseller Channel Organization

# Corporate Directory *(continued)*

**John E. Davies**  
General Manager,  
Intel World Ahead Program

**Richard R. Dwyer**  
General Manager,  
Worldwide Embedded Sales Group

**Gordon G. Graylish**  
General Manager,  
Enterprise Solutions Sales

**Johan Jervøe**  
Director,  
Creative Services and Digital  
Marketing

**Jeffrey P. McCrea**  
Director,  
Consumer Channels Group

**Arthur W. Roehm**  
Director, Global Accounts – Dell

**Navin Shenoy**  
General Manager,  
Asia-Pacific Region

**Robert P. Swinnen**  
General Manager,  
Service Provider Group

**Xu (Ian) Yang**  
President, Intel China Ltd.

**Kazumasa Yoshida**  
President, Intel K.K. (Japan)

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**Elliot D. Garbus**  
General Manager,  
Visual Computing Software  
Division

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Director,  
Strategic Business Development

**Jonathan Khazam**  
General Manager, Visual and  
Parallel Computing Group

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Director,  
Developer Products Division

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Corporate Controller

**Ronald D. Dickel**  
Director, Global Tax and Trade

**Christina S. Min**  
Controller, Technology and  
Manufacturing Group

**Corine Perez**  
Controller,  
Intel® Architecture Group

**R. Kevin Sellers**  
Director, Investor Relations

## ***Human Resources***

**Ogden M. Reid**  
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Compensation and Benefits

**Ardine Williams**  
Director, Human Resources  
Enterprise Services

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General Manager,  
Customer Capability

**Kumud M. Srinivasan**  
General Manager, Platform  
Engineering Capability

**Kimberly S. Stevenson**  
General Manager, IT Global  
Operations and Services

## ***Technology and Manufacturing Group***

**Mostafa A. Aghazadeh**  
Director, Chandler Assembly  
Technology Development

**Mohsen Alavi**  
Director, Product Quality and  
Reliability

**David A. Baglee**  
Director, NAND Manufacturing  
and Operations

**Peng Bai**  
Director, Derivative Logic  
Technology Development

**Melton C. Best**  
Director, Yield Technology

**Nasser Bozorg-Grayeli**  
Director,  
Corporate Quality Network

**Robert E. Bruck**  
General Manager, Technology  
Manufacturing Engineering

**Peter Charvat**  
Director, PTD Patterning and  
Manufacturing

**Maxine Fassberg**  
Plant Manager, Fab 28  
General Manager, Intel Israel

**Gulsher S. Grewal**  
Plant Manager, D1DR Fab

**Timothy G. Hendry**  
Plant Manager, Fab 11X

**Franklin B. Jones**  
General Manager, Customer  
Fulfillment, Planning, and Logistics

**Robin A. Martin**  
General Manager,  
Assembly Test Manufacturing

**Michael C. Mayberry**  
Director, Components Research

**Patricia A. McDonald**  
Director, Product Health  
Enhancement Organization

**Steven C. Megli**  
General Manager,  
Assembly Test Manufacturing

**Kaizad R. Mistry**  
Director,  
Logic Technology Integration

**John R. Pemberton**  
Plant Manager, Fab 32/12

**Thomas A. Rampone**  
General Manager,  
NAND Solutions Group

**Sunit Rikhi**  
General Manager, Custom  
Intel® Architecture Foundry

**Ralph A. Schweinfurth**  
Director, Manufacturing and  
Operations

**Eamonn Sinnott**  
Plant Manager, Fab 24 and Fab 10  
General Manager, Intel Ireland

**Jacklyn A. Sturm**  
General Manager,  
Worldwide Materials

**Chi-Hwa Tsang**  
Director, Thin Films and Chemical  
Mechanical Polish Technology

**Neil R. Tunmore**  
Director, Corporate Services

**Joshua Walden**  
General Manager,  
Fab/Sort Manufacturing

**Chiang Yuan Yang**  
Director, Intel Mask Operation

**Siva K. Yerramilli**  
General Manager, Design and  
Technology Solutions

## ***SENIOR FELLOWS Intel® Architecture Group***

**Stephen S. Pawlowski**  
General Manager, Central  
Architecture and Planning

## ***Intel Labs***

**Justin R. Rattner**  
Director, Intel Labs  
Intel Chief Technology Officer

## ***Software and Services Group***

**Bryant E. Bigbee**  
Director, Systems Software

## ***Technology, Manufacturing, and Enterprise Services***

## ***Technology and Manufacturing Group***

**Mark T. Bohr**  
Director, Process Architecture  
and Integration

**Yan A. Borodovsky**  
Director, Advanced Lithography

**Robert S. Chau**  
Director, Transistor Research  
and Nanotechnology

**Richard L. Coulson**  
Director, I/O Architecture

**Ian A. Young**  
Director, Advanced Circuits  
and Technology Integration

## ***FELLOWS Intel® Architecture Group***

**Matthew J. Adiletta**  
Director, Communication  
Infrastructure and Architecture

**Ajay V. Bhatt**  
Chief Client Architect

**Fayé A. Briggs**  
Director, Scalable Server  
Architecture

**Douglas M. Carmean**  
Larrabee Chief Architect

**John H. Crawford**  
Computer Architect

**Eric Dishman**  
Director, Health Innovation

**Joel S. Emer**  
Director,  
Microarchitecture Research

**Tryggve Fossum**  
Director,  
Microarchitecture Development

**Glenn J. Hinton**  
Director,  
IA-32 Microarchitecture  
Development

**Karl G. Kempf**  
Director, Decision Engineering

**Rajesh Kumar**  
Director,  
Circuit and Low Power  
Technologies

**Wesley D. McCullough**  
Director, Ingredient Productization  
and Customer Enabling,  
Microprocessor Development  
Group

**Thomas A. Piazza**  
Director, Graphics Architecture

**Shreekant Thakkar**  
Director,  
Platform Architecture,  
Ultra-Mobility Group

**Brendan Traw**  
Chief Technology Officer,  
Digital Home Group

**Ofri Wechsler**  
Director, Mobility Microprocessor  
Architecture

**Raj Yavatkar**  
Director,  
System on Chip (SoC) Architecture

## ***Intel Labs***

**Genevieve Bell**  
Director, Interaction and  
Experience Research

**Shekhar Y. Borkar**  
Director,  
Microprocessor Technology Lab

**Vivek K. De**  
Director,  
Circuit Technology Research

**James P. Held**  
Director,  
Tera-Scale Computing Research

**Randy Mooney**  
Director, I/O Research

**Mario Paniccia**  
Director,  
Photonics Technology Lab

**Radia Perlman**  
Director,  
Network and Security Technology

**Gregory F. Taylor**  
Chief Architect,  
Integrated Platforms Research

**Richard A. Uhlig**  
Chief Virtualization Architect

## ***Legal and Corporate Affairs***

**David B. Papworth**  
Director, Microprocessor Product  
Development

## ***Software and Services Group***

**Boris A. Babayan**  
Director, Architecture

**Shivnandan D. Kaushik**  
Director, Systems Software

**David J. Kuck**  
Director, Parallel and Distributed  
Solutions Division

**P. Geoffrey Lowney**  
Chief Technology Officer,  
Developer Products Division

## ***Technology, Manufacturing, and Enterprise Services***

## ***Technology and Manufacturing Group***

**Albert Fazio**  
Director, Memory Technology  
Development

**Paolo A. Gargini**  
Director, Technology Strategy

**Tahir Ghani**  
Director, Transistor Technology  
and Integration,  
Portland Technology Development

**Knut S. Grimsrud**  
Director, Storage Architecture

**Chia-Hong Jan**  
Director, System on Chip (SoC)  
Technology Integration

**Kelin J. Kuhn**  
Director, Advanced Device  
Technology

**Jose A. Maiz**  
Director, Logic Technology Quality  
and Reliability

**Neal R. Mielke**  
Director, Reliability Methods

**Paul A. Packman**  
Director, Transistor Technology  
Development

**Devadas D. Pillai**  
Director, Operational Decision  
Support Technology

**Valluri R. Rao**  
Director, Analytical and  
Microsystems Technologies

**Vivek K. Singh**  
Director,  
Computational Lithography

**Swaminathan Sivakumar**  
Director, Lithography

**Joseph M. Steigerwald**  
Director, Chemical Mechanical  
Polish Technology

**Clair Webb**  
Director, Circuit Technology

**Kevin X. Zhang**  
Director, Advanced Design



## Investor Information

**Investor materials.** Intel's Investor Relations web site contains background on our company and our products, financial information, frequently asked questions, and our online annual report, as well as other useful information. For investor information, including additional copies of our annual report/10-K, 10-Qs, or other financial literature, visit our web site at [www.intc.com](http://www.intc.com) or call Intel at (408) 765-1480 (U.S.); (44) 1793 403 000 (Europe); (852) 2844 4555 (Hong Kong); (81) 298 47 8511 (Japan).

**Intel on NASDAQ.** Intel's common stock trades on The NASDAQ Global Select Market\* under the symbol INTC.

**Direct stock purchase plan.** Intel's Direct Stock Purchase Plan allows stockholders to reinvest dividends and purchase Intel common stock on a weekly basis. For more information, contact Intel's transfer agent, Computershare Investor Services, LLC, by phone at (800) 298-0146 (U.S. and Canada) or (312) 360-5123 (worldwide), or by e-mail through Computershare's web site at [www.computershare.com/contactus](http://www.computershare.com/contactus).

**Transfer agent and registrar.** Computershare Investor Services, LLC, 250 Royall Street, Canton, MA 02021 USA. Stockholders may call (800) 298-0146 (U.S. and Canada) or (312) 360-5123 (worldwide), or send e-mail through Computershare's web site at [www.computershare.com/contactus](http://www.computershare.com/contactus) with any questions regarding the transfer of ownership of Intel stock.

**Independent registered public accounting firm.** Ernst & Young LLP, San Jose, California, USA.

**The Intel® brand.** The Intel brand is consistently ranked as one of the most recognizable and valuable brands in the world. It represents our commitment to moving technology forward and is the embodiment of what we make possible for people everywhere. As the world leader in computing innovation, Intel designs and builds the essential technologies that serve as the foundation for the world's computing devices.

**Corporate responsibility disclosure.** Detailed information on our corporate responsibility and environmental sustainability management systems and performance is published each May and is reviewed with senior management and our Board of Directors. Intel's Corporate Responsibility Report, prepared using the Global Reporting Initiative's G3 Sustainability Reporting Guidelines, details our strategic priorities and performance on a wide variety of environmental, social, and governance factors, including workplace practices, community engagement, and supply chain responsibility initiatives. The report and supporting materials are available at [www.intel.com/go/responsibility](http://www.intel.com/go/responsibility).

**Environmental performance.** We believe that technology is fundamental to finding solutions to the world's environmental challenges. Intel is a recognized leader in sustainability for the ways we work to minimize the environmental impacts of our operations and design products that are more energy efficient over time. In 2010, for the third year in a row, Intel was the largest voluntary purchaser of green power according to the U.S. Environmental Protection Agency (EPA), and we announced plans for a third party to construct and operate eight solar installations at our facilities in the U.S. We also adopted a new water policy for the

company, to reinforce our commitment to conservation and responsible management. As part of our effort to further integrate sustainability into the culture at Intel, we continued to include an environmental component in the formula used to determine the payout for employee variable compensation, and through the Intel Environmental Excellence Awards (now in their 11th year) we recognized our employees around the world for their projects to reduce environmental impact. We also continued to collaborate with others to drive global standards for products and manufacturing that ensure energy-efficient performance. Complete information is available at [www.intel.com/go/environment](http://www.intel.com/go/environment).

**Education initiatives.** Intel believes that students everywhere deserve the skills needed to succeed in a knowledge-based economy. As part of our efforts to improve teaching and learning through the effective use of technology, and advance math, science, and engineering education, Intel and the Intel Foundation invest approximately \$100 million annually in programs around the world—from professional development for teachers to premier science and engineering fairs. In 2010, we surpassed the milestone of training over 9 million teachers in more than 60 countries through the Intel® Teach Program, founded in 1999. Complete information is available at [www.intel.com/go/educate](http://www.intel.com/go/educate).

The Intel World Ahead Program extends Intel's efforts to advance progress in accessibility, connectivity, content, and education in the world's developing communities, with a focus on advancing knowledge and skills development, job growth, and quality of life. Our goals also include developing PCs tailored to local needs, driving critical connectivity, cultivating sustainable local capabilities, and providing the education needed to make a difference in people's lives. Complete information is available at [www.intel.com/go/worldahead](http://www.intel.com/go/worldahead).

**Governance and ethics.** Intel is committed to the highest standards of business ethics and corporate governance. Intel is a member of the United Nations Global Compact and has in place Human Rights Principles to reinforce our commitment to corporate citizenship. We are also committed to promoting effective governance and responsibility in our supply chain, and working collaboratively with others in our industry through the Electronic Industry Citizenship Coalition. Our Corporate Governance Guidelines, Code of Conduct, Statement on Conflict Minerals, and other related policies are available at [www.intel.com/go/governance](http://www.intel.com/go/governance).

**Awards and recognitions.** Each year, Intel receives awards and accolades from around the world for our business practices and work in education, environmental sustainability, the community, and overall corporate citizenship. In 2010, Fortune featured Intel in its "World's Most Admired Companies" and "100 Best Companies to Work For" lists. Intel again placed in the top five in Newsweek's ranking of the 500 greenest companies in the U.S., received its third Green Power Leadership Award from the EPA, and was named to the Dow Jones Sustainability Indexes for the 12th year in a row. Intel also received the 2010 Corporate Engagement Award from the Points of Light Institute for our employees' outstanding commitment to their communities. Information on additional awards is available at [www.intel.com/go/awards](http://www.intel.com/go/awards).





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