

## Title page:

**Title:** The role of religion in community-based natural resource management

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## **Abstract**

Community-based natural resource management plays an important role in biological conservation and natural resource management. Nevertheless, traditional management systems and practices have sometimes been disregarded as anachronistic in favor of modern conservation and management practices. These traditional systems frequently include religious beliefs. Unfortunately, little has been done to explore and document the role that religion may play in traditional community-based natural resource management (CBRM). This paper presents a meta-analysis of case studies of CBRM involving religious beliefs in order to examine whether important governance functions are frequently implemented via religious belief systems. Our findings are that several important governance functions and supporting properties, such as sanctioning and leadership, are implemented as religious practices and through beliefs in the supernatural. We conclude that such belief systems shouldn't be discarded as irrational or outdated, but should be accounted for as modern conservation measures continue to be implemented.

## 1) INTRODUCTION

It has been well-established that communities of natural resource users can play important roles in natural resource management (Cinner and Aswani 2007; Shahabuddin and Madhu 2010). Relatedly, the conditions under which communities of users are able to successfully manage common-pool resources (CPRs) such as forests and fisheries have been the topic of much research (Ostrom 1990, Agrawal 2001). Within this work, a variety of conditions have been found to increase the likelihood that communities will cooperate to avoid resource degradation and the tragedy of the commons (see Hardin 1968). Examples of such features include effective monitoring and sanctioning processes, property rights and enforcement mechanisms that limit access to an exhaustible resource, and small-to-medium group sizes. What have been less explored are the mechanisms by which such properties are implemented.

Meanwhile, many have argued that such mechanisms cannot be implemented automatically as if one were following a recipe. In this vein, much of the institutional literature on community-based resource management (CBRM) has been criticized for supposedly de-emphasizing the cultural context within which particular governance functions are implemented, or for taking an a-contextual, blueprint approach to institutional implementation (see Cox et al. 2010). There is a concern that prescriptions for particular governance functions might be made without regard to the existing traditions and institutions already in place, and that in such cases these prescriptions could crowd out or otherwise poorly combine these traditions. These concerns are supported by research in psychology showing that resource users value procedural issues as much as the outcomes achieved (DeCaro and Stokes 2008).

Given these critiques, it seems reasonable to conclude that how a particular governance function is implemented is just as important as whether it is or not. There are multiple ways in which important governance functions can be implemented, but one important distinction is between implementation via self-governance and implementation via some external imposition by a state or private actor group. The

history of externally imposed governance has some unfortunate chapters, and many of these have been driven by a disregard for local forms of knowledge and belief systems that play important natural resource management roles (Scott 1998). Religious belief systems may come under particular scrutiny in this regard, given the tendency for many to disregard them as irrational anachronisms, as we describe below.

To address these concerns and this gap in past research, in this paper we use a meta-analysis to explore how important CPR governance functions are implemented, with a specific focus on religious beliefs. We do so in order to answer the following guiding research questions: are there particular governance functions that are amenable to religious implementation, and others that are less so? For those that are, it would presumably be wise to be sensitive to this possibility when practitioners are making institutional prescriptions and thinking about their implementation. Additionally, for those functions that are implemented religiously, we ask: what are the common mechanisms by which religious beliefs and practices accomplish this implementation?

## 2) BACKGROUND

This analysis is motivated by two streams of research: one on CBRM, and the other on the relationship between religion, evolution, and human behavior. We briefly discuss each of these research programs here. To begin, much of the work on CBRM of CPRs is motivated by the observation that managing such resources sustainably is both important and non-trivially difficult. This difficulty derives from the two defining characteristics of CPRs: subtractability and high cost of exclusion (Ostrom et al. 1994). Subtractability means that one user's consumption of a resource subtracts from what is available to others. High costs of exclusion mean that it is difficult to prevent non-users from consuming the resource or to otherwise impose obligations on those who use it. These properties lead to at least two types of collective-action problems, which are dilemmas for a user community caused by a divergence between individual and community-level interests. First, appropriation problems result from the challenge of motivating individuals to forego excessive consumption of a subtractable resource. A provision problem, or public

51 good problem, results from the challenge of motivating individuals to contribute to the physical and social  
52 infrastructure that makes appropriation possible. This occurs because it is difficult to exclude non-  
53 contributors from benefiting from, or free-riding on, the efforts of contributors. From this perspective,  
54 questions about CPR governance become largely about exploring those factors that enable or impede  
55 human cooperation in the face of ubiquitous collective-action problems.

56  
57 The methodological basis for this project is past work on CBRM conducted at the Workshop in Political  
58 Theory and Policy analysis at Indiana University. During the 1980s and 1990s, important synthetic work  
59 was conducted at the Workshop that helped move the field forward. Previous to this work, there had been  
60 many case studies of CBRM conducted, but these used idiosyncratic protocols that could not be used to  
61 produce generalizable findings. To confront this problem, colleagues at the Workshop conducted a meta-  
62 analysis, using a coding form to consistently extract information from a range of cases to enable  
63 comparison across them. The main product of the Workshop's efforts during this time period was  
64 Ostrom's design principles for sustainable CBRM, which she presented in *Governing the Commons*  
65 (Ostrom 1990). These have since been validated by a subsequent meta-analysis of the 20 years of  
66 literature published since 1990 (Cox et al. 2010).

67  
68 In addition to the design principles, a broad array of variables has been found to affect the ability of  
69 communities to successfully manage CPRs. These variables have traditionally been divided into three  
70 types: institutions, community attributes, and resource characteristics (Agrawal 2001). Examples of  
71 institutional arrangements include several features that have already been mentioned: monitoring,  
72 sanctioning, and multiple levels of organization. Community attributes mostly involve group size,  
73 leadership, social capital, and various types of heterogeneity. Relevant resource attributes include spatial  
74 extent and heterogeneity, visibility, and temporal predictability.

In addition to building on previous work on CBRM, this analysis is motivated by developments in evolutionary religious studies. Religious beliefs, when examined from a purely rationalistic framework outside their social context, can seem irrational. In competitive environments, however, natural selection will favor behaviors that lead to better survival and reproduction regardless of the supposed factual or material accuracy of the beliefs that motivate those behaviors (Wilson 2002). Just as many different genotypes may lead to the same adaptive phenotype, many different beliefs can elicit the same adaptive behavior, including adaptive natural resource governance. Individuals who engage in adaptive behavior will, on average, survive and reproduce at higher rates than those who do not. When they do they will not only pass on their genes, but in many cases also their beliefs, to their progeny (Jablonka and Lamb 2005; Richerson and Boyd 2005). Importantly, selection in human populations can also operate at the level of groups such that groups engaging in collectively adaptive behaviors can outcompete groups with less adaptive behaviors (Boyd and Richerson 1990; O’Gorman et al. 2008; Wilson 1997; Wilson and Kniffin 1999). For instance, groups that can solve problems related to cooperation can muster more resources to achieve more than groups that are less cooperative.

If religion can help implement factors found to be important in achieving and maintaining cooperation in CBRM research, then it could have an adaptive function. Religion could overcome the fundamental problem of cooperation in multiple ways, and we provide some illustrative examples here. First, many religions require costly signals of commitment (Irons 1996; Sosis and Bressler 2003). These can range anywhere from frequent attendance at religious ceremonies to painful or frightening initiation rites. Such signals should give adherents a sense of confidence that only those who are fully committed to the religious group’s values and ideals will undertake them, thus increasing the chances that anyone displaying such signals, whether personally known to the individual or not (Bulbulia 2009), can be trusted to cooperate.

Second, cooperation within groups is generally enhanced when institutions are in place for monitoring members for transgressions and for sanctioning those who break the rules (Boyd and Richerson 1992; Mathew and Boyd 2011). However, these institutions themselves require the investment of member resources and are therefore also vulnerable to cheating. Many religions posit the existence of morally concerned supernatural entities and several researchers have proposed that beliefs in such beings are capable of overcoming this second order public goods problem (Atkinson and Bourrata 2011; Johnson 2005; Johnson and Krüger 2004; Rossano 2007). When adherents sincerely believe that their actions are constantly being watched by entities capable of imposing sanctions for transgressions, then two essential governance functions, monitoring and sanctioning, are essentially obtained without cost.

While on the surface it may seem risky to leave such important tasks to beings whose existence is uncertain, or at least unobservable, studies have shown that subconsciously priming individuals, even avowed atheists, with religious words can lead to greater cooperation in economics games (Shariff and Norenzayan 2007). Moreover, a number of scholars have found correlations between the belief in moralizing high gods and a number of proxies for cooperation such as society size, subsistence complexity, and jurisdictional hierarchies (Johnson 2005; Peoples and Marlowe 2012; Roes and Raymond 2003; Snarey 1996). Even suggesting the presence of a ghost in a testing room has been shown to reduce cheating by test subjects on competitive tasks (Bering et al. 2005). While this work is highly suggestive, almost all of this research has been done either in laboratory settings or through the use of proxy measures of cooperativity. We know of no study that has looked at the role of supernaturally-based governance within the context of groups working to solve real-world cooperative problems. An exploration of how religion is activated in CBRM, then, provides an opportunity not only to better understand traditional governance systems, but also to explore religion's ability to facilitate cooperation in real-world settings.



### 3) METHODS

#### (a) Methodology

The methodology we employ to address our research questions is a meta-analysis of case studies (Geist and Lambin 2002; Young et al. 2006; Rudel 2008). This term has frequently been used to describe the analysis of a collection of statistical analyses, but in our case it refers to the analysis of a collection of case studies of CBRM. Meta-analyses of this type are a well-established method for producing synthetic findings from a set of cases, the original analysis of which used disparate data collection protocols (see Poteete et al. 2010). They do not require that data be collected in an identical fashion in order to be compared, but instead rely on standard coding protocols utilizing mostly nominal, ordinal, interval and qualitative variable definitions to create a database which uses existing information to compare across cases.

This methodology distinguishes between “cases” and “studies.” A study, for our purposes, is a published piece or work (e.g. book, book chapter, journal article) that describes one or more cases in depth. A study is our unit of observation, or the unit on which we collect our data. A case, meanwhile, is our unit of analysis. We coded a total of 47 peer-reviewed studies which led to 48 cases of CBRM being coded, as one study provided sufficient information to code for two cases.

In this project, we examine studies that evaluate the role that religion plays in accomplishing important community-level natural resource governance functions. Two methods were used to populate the list of studies analyzed in this project. The first method involved conducting searches in standard academic databases and relevant journals, as well as in the library at the Workshop in Political Theory and Policy Analysis at Indiana University. The second method involved a snowball procedure, whereby studies analyzed in the first step were used to find other studies that referenced them or were referenced by them. To be considered for analysis, a study must describe one or more cases. Our criteria for and definition of a

case is that it consists of one or more geographically proximate communities that: (1) manage the same type of resource and (2) that have similar enough religious beliefs and associated natural resource management strategies to enable their analysis as a single system.

(b) Data recording and measurement

There were two primary methods that were used to decide what variables should be operationalized in this study. First, prominent variables were selected from the CBRM literature. The central criterion for inclusion was the plausibility that a variable might be endogenous to religious practices. The second method was based on reading the studies themselves, inductively deriving new variables that appeared across several cases. When a new variable was produced in this way, each study that had already been coded was re-examined with this new variable explicitly in mind.

The data collection phase of a meta-analysis involves conducting content analyses of studies in order to produce data on a set of cases. This coding process is guided by a coding manual that describes the relevant theoretical background for the project and how to operationalize each variable in the database. Data coding was conducted using the content analysis software package NVivo. Prior to the main coding phase, the project involved a period in which we developed the NVivo file (containing the variables to be coded and the project data) and a coding manual to assist in the coding process. The coding process itself involved two steps for each case. First, each member of the project team (all the authors of the paper) coded a case individually. This process involved reading through a study and “highlighting” the sections that correspond to particular variables. Following this, the coder would systematically code particular values for each of the relevant variables, based on the highlights of text that had been excerpted from the study. The second step in the procedure involved a comparison of the codes entered by each coder. Meetings were held to resolve differences in interpretation. This process helped to minimize concerns of inter-coder reliability, which is a standard issue in content analysis (Neuendorf 2002).

Table 1 presents a summary of each of the variables we analyzed. The default value for each variable in a case, if no coding inference is made, is “Not enough information provided.” This default value helped avoid any unwarranted inferences about the absence of a governance function if an author simply neglected to mention it. The variables could take on three additional values, which were: “Yes, secular”, “Yes, religious”, and “Yes, both” depending whether secular, religious or both means were used to implement a particular governance function.

TABLE 1 HERE

In distinguishing between secular and religious means of implementation, we relied on the following criterion: A governance function is implemented by religion if there is an explicit appeal made to a supernatural, non-human authority that has the power to affect human actors in ways that are beyond the full understanding of those actors. Alternatively, a governance function is implemented in a secular fashion when the authority behind it is understood as deriving from other human actors.

#### 4) RESULTS

We begin our discussion by describing the data that were produced. We coded a total of 48 cases from 47 studies. Table 2 shows the distribution of cases by what we referred to as the “Sacred focus” or the natural phenomenon that was subject to both governance and religious attention. By far the most common sacred focus in the literature was forests, frequently described as “sacred groves.” In terms of the geographic distribution of cases across continents, Africa had the most (21), followed by Asia (19), Oceania, (5), North America (2) and Australia (1). The countries with the most cases were India (10), Indonesia (5), and China and Zimbabwe (4 each).

TABLE 2 HERE

Table 3 shows the presence of each of the variables across the 48 cases. The second column (“Yes, religious”) shows the absolute number of cases in which religious means were used to implement a governance function. Following this, the third column shows the percentage of the cases out of the total 48 that did so. Finally, the fourth column shows the percentage of cases that coded “Yes religious” out of those that provided enough information about the governance function to warrant a non-default code (did not have “not enough information” coded). In the ensuing discussion we refer to cases that provided enough information to warrant coding of any kind other than the default “Not enough information” as “informative cases.”

#### TABLE 3 HERE

Examining these data reveals a wide variability in the extent to which the governance functions were described as being implemented by religious means. The most frequently implemented were appropriation (88%), sanctions (81%), social capital (77%), resource boundaries (75%), leadership (67%), and benefits (60%). After these prominent variables there is a substantial drop-off to user boundaries (41%) and social monitoring (31%), with the remainder of the functions being mentioned infrequently.

The final column of table 3 complicates this picture slightly and its inclusion reflects an issue that we faced throughout our analysis. Namely, we cannot automatically infer from an author not mentioning a governance function that in fact it was not present or that religion did not have a role in its implementation. This is a general qualification of all of our results. The data in the final column strengthens the evidence that religion could play an important role in implementing several governance functions, most notably for “Proportionality,” that otherwise would have only weak evidence supporting the role of religion in their implementation.

## 5) DISCUSSION OF SPECIFIC GOVERNANCE FUNCTIONS

In this section we discuss each of the governance functions in turn. We have arranged this discussion based on the order of the functions as presented in table 3, starting with those variables that were just mentioned as figuring prominently in the data. We follow this with a broader discussion of the less prevalent variables (local conditions, proportionality, collective-choice, resource monitoring, conflict resolution, local autonomy, and nesting).

### (a) User boundaries

User boundaries indicate the presence of enforced rules that distinguish between who is a member of a user group and who is not. Such rules are important because membership generally is accompanied by rights to access a CPR. Limiting membership is thus one of the primary ways to avoid excessive pressure on a natural resource. Additionally, well-defined social boundaries can contribute to the emergence and endurance of norms of reciprocity and trust among community members (Gibson and Koontz 1998). User boundaries were reported to be implemented by religious means in 42% of all cases, and 77% of informative cases.

In the analysis we found that religion mediated the implementation of social boundaries in three ways. First, religion can give the authority to key persons in the communities (e.g., leaders, priests, shamans, secret societies, elders) so they draw the lines distinguishing different groups within the community. This was the most common method of religious influence among the cases where religion mediated the implementation of social boundaries. Second, religion can give additional significance to pre-existing group characteristics upon which social boundaries are ultimately drawn (e.g., castes, gender, or family and clan membership). For example, a religion might forbid women or men from accessing a particular part of a natural resource, or only allow elders to enter. A notable number of the cases where religion mediated the implementation of social boundaries fell into this category.

250

251 Finally, religious rituals are used as a barrier to entry, separating those who perform required rituals and  
 252 thus have access to the resource from those who do not. A significant number of the cases where religion  
 253 is important for social boundaries fell into this type. For example, two irrigation systems in Izucar,  
 254 Mexico are traditionally divided up into wards, each of which is dedicated to a saint whom farmers serve  
 255 in exchange of their right to use the water. “They are bound to serve him or her, for example, by  
 256 contributing to religious banquets, masses and processions and to the maintenance of the church”  
 257 (Nederlof and Van Wayjen 1996, 77).

258

#### (b) Resource boundaries

259 According to theory, the existence of well understood physical boundaries that separate a resource from  
 260 the larger biophysical environment plays a similar role as user boundaries in that it helps assure that there  
 261 is a close relationship between a set of users and a particular resource. Without this, even with well-  
 262 established user boundaries, it might not be clear who can access which resources, which can lead to  
 263 negative externalities and resource deterioration. Resource boundaries were one of the most frequently  
 264 reported governance functions, with 75% of all cases and 88% of informative cases reporting religious  
 265 implementation.

266

267 To assess the influence of religion on the existence of resource boundaries we recorded information on  
 268 the existence of religious markings and/or a common understanding among users of the boundaries of  
 269 sacred resources. The great majority of the studies where religion played a role in delineating resource  
 270 boundaries reported the presence of natural and hand-made markings of religious significance. These  
 271 included both natural and artificial phenomena including sacred stones, caves, hills and peaks of  
 272 mountains, to monoliths, burial grounds, shrines, palaces, monasteries and temples. Tengo et al. (2007)  
 273 provide an example of such markings in the Androi region of Southern Madagascar, an arid region  
 274 populated by a group known as the Tandroy: “Trees, especially *Alluaudia procera* and *Moeringia* sp., are

planted around tombs, and the taboo forests are often surrounded by a margin of cacti, *Opuntia ficus-indica*” (687). In a number of these cases, the sacredness of the resource and thus its boundaries were contingent on the presence of other resources. That was the case, for example, in a number of forests where the boundaries were defined along sacred streams or by the presence of waterholes, plant species, or animals like lions and monkeys.

### (c) Appropriation

The existence of clear resource boundaries and a clear understanding of who can and who cannot appropriate a resource do not necessarily prevent those who do have access from overexploiting it. One way to accomplish this is the design and enforcement of appropriation rules that prescribe the method, timing, and extent of resource extraction. That appropriation rules constitute a critical aspect of natural resource management, and that religion is highly amenable to their implementation, is shown by the 88% of all cases and 91% of informative cases that reported such implementation.

Some of the most common appropriation rules that were implemented through religious authority concern restrictions on the harvesting or use of specific resources and in certain locations. This was most frequent in forest cases, where appropriation rules apply to specific forest areas and products like sacred plants, animals, and specific tree species. For example, in the traditions of the Shona people of the Choa highlands of Mozambique, “cutting of live trees or branches, setting fires and opening fields are forbidden. On the other hand collecting dead wood, fruits and mushrooms, and even grazing cattle are allowed except in the most sacred core area where the ceremonies are held” (Virtanen 2002, 232).

Religiously-mediated restrictions on specific types of use were also frequent including, for example, prohibitions of littering or farming in sacred forests, or bathing in sacred rivers. A number of cases also reported religiously-mediated rules regulating the timing of the use, particularly in fishery cases. In these cases harvesting or hunting activities can only be carried during specific seasons that are marked by

religious calendars, often opened and closed through the celebration of important religious ceremonies. For example, in the Binh Thuan Province of Viet Nam, fishing communities following the van chai tradition hold festivals for the Sea Gods five times per year, including a “ ‘Spring festival’ (2nd month), a ‘Summer Festival’ (4th month) to mark the beginning of the Southwest Monsoon or main fishing season, a ‘Autumn Festival’ (6th month), a ‘Praying for Fish Festival’ (7th month); and a ‘Close of the Southwest Monsoon Fishing or Transition Season (8th month)’” (Ruddle 1998, 11). Interestingly, we did not find appropriation rules constraining the type of technology that were implemented through religious authority.

#### (d) Social monitoring

Social monitoring in this context indicates whether or not the extractive activities of resource users are observed by others. This is quite important in dissuading those members of the community who might otherwise appropriate excessive amounts of the resource from a group perspective. As can be seen in table 3, religion was coded as playing a role in social monitoring for only 31% of all cases. For a variety of reasons we believe this is an underestimate. First, social monitoring of any kind was only mentioned in a total of 19 cases. It may be, then, that researchers in the literature we examined are overlooking this important governance function in their analyses. The fact that religion played a role in 83% of informative cases suggests that monitoring may be a very important role for religion to play in CBRM, but more research will be required to establish the extent to which this is the case.

Second, as will be discussed more below, religion played a significant role in sanctioning. It is hard to imagine how sanctions could be meted out without some method in place to monitor transgressions. When religion is employed to deliver sanctions it is not unreasonable to assume that at least in some cases it is employed in monitoring as well. Finally, it is plausible that the ways other governance functions are implemented help to facilitate social monitoring. For instance, it was not uncommon to require animal sacrifices or other religious rituals before extracting resources from sacred forests. Presumably, such



ceremonies are public affairs and, if so, it would be easy to know if someone was in the forest without authorization if no sacrifice had been performed. Unfortunately, we simply do not have enough information at this point to know how religiously implemented governance functions may support one another.

Religious social monitoring took a variety of forms. In some cases, religious leaders such as priests or monks actively patrolled the resource in question. In other cases, community members were expected to report transgressions to religious authorities. In the majority of cases, however, users believed that the resource in question was populated with supernatural entities such as ancestral spirits who watched for moral transgressions. For example, among the Kodi on the island of Sumba in Indonesia:

“Ancestors have the power to control environmental processes such as rainfall patterns and crop yields. But they are particularly interested in those natural resources that are sacred. The ancestors monitor and direct the ways that Kodi people use sacred resources” (Fowler 2003, 309).

#### (e) Sanctions

Sanctions are a function that naturally accompanies monitoring and are frequently what give monitoring its force. They are critically important in altering the informal cost-benefit calculus that actors make when deciding whether or not to break community rules. They do so by raising the expected costs of breaking these rules which, if high enough, overcome the expected benefits of doing so. As can be seen in table 3, religion clearly played an important role in sanctioning, being coded as important in 81% of all cases and 95% of informative cases.

These sanctions took many different forms. In some instances, religious leaders were responsible for determining monetary fines. In other systems, violations had to be atoned for through sacrifices to supernatural entities. Most common, however, was the belief that the supernatural entities mentioned

above who inhabit the resource in question were capable of delivering retribution against those who broke the rules. In Mongolia, for example:

“Special places found in a pristine natural state and rare animals and plants were labeled ‘vicious place’. It was strictly prohibited to alter the land, chop trees or plants, or hunt in these places. People believed from their childhood that violation of these rules would make the Lord of Land and Water furious — bringing misfortune, disease and bad luck to all” (Urtnasan 2003, 97).

Interestingly, supernatural sanctions were often described by authors in ways that suggested that penalties were graduated, with more serious transgressions being punished more severely. When we coded sanctions, we differentiated between those where the perceived consequences were material, such as sacrificing a valuable animal or becoming sick, and those where the consequences were immaterial, such as social shunning or incurring bad luck. Three of the cases in which religion played a role in sanctioning had insufficient information for us to make this determination. Of the remaining 36 cases, all included some form of material consequence and 18 employed both material and immaterial sanctions.

#### (f) Benefits

Like sanctions, providing benefits alters the cost-benefit calculus of participants, but it does so by raising the benefits of cooperation instead of raising the costs of non-cooperation. In coding this variable, we excluded benefits that accrue to users as a direct result of their appropriation and/or consumption of the resource. Instead, we were interested in less direct benefits that might provide additional motivations for participants to cooperate with others to sustain a resource. The evidence for the role of religion in implementing this function is fairly strong: 60% of all cases and 88% of informative cases reported such implementation.

Like sanctions, a distinction was made in the coding phase between benefits that were material and non-material. Out of all of the cases that reported the presence of religiously-mediated benefits, every one of these included material benefits, while some cases explicitly combined both material and non-material benefits. For example, Barber and Jackson (2010, 28) describe the spiritual and physical importance of certain trees as perceived by the Junggayi people of Nigeria:

“The Junggayi often stroke or pat trees representing people and may rub them with mud as part of the procedure of asking for plenty and to ensure fertility of the locality.”

The most common material benefit reported was rain, and this was frequently accompanied by the mention of the good harvests that this would presumably bring. Not surprisingly, many of the benefits were simply the inversion of one of the observed sanctions. For example, it was common for users to believe that certain objects associated with natural resources (springs, herbs) could cure disease and remove curses.

#### (g) Leadership

Leadership is a very common variable in the CBRM literature. The vast majority of communities that manage natural resources do so in part through the diversification of roles held by participants. This diversification generally grants some participants additional levels of authority with respect to the natural resource and the activities of other participants with respect to this resource. Leadership is somewhat different from many of the other governance functions that have been discussed here in that it is not exactly a function itself. Rather, it is a condition that facilitates the implementation of other governance functions. If a religious leader played an important role in a governance function we were analyzing, then we would code both leadership as well as that governance function as being present in that case. Religion played a role in creating leadership positions in 67% of all cases and 82% of informative cases,

respectively, providing strong evidence for the importance of religion in implementing this governance function.

The role that religion plays with respect to leadership is the provision of (religious) authority to the leader, who in turn accomplishes important governance tasks. These religious leaders were commonly referred to as healers, priests, shamans, and a variety of terms specific to frequently unnamed local belief systems. In addition to playing a strong role in the general management of a natural resource, the most prominent functions that the leaders played included: (1) conducting rituals, frequently to derive important social benefits (2) communicating on behalf of their communities with supernatural entities that themselves were believed to have some authority with respect to a natural resource. For example, Khumbongmayum et al. (2005, 1578) describe the importance of leaders in conducting rituals to appease Gods that reside in sacred groves in Manipur, India:

“‘Lai Harouba’, celebrated in honour of the sylvan deities (Umanglais) residing in sacred groves is still performed in most of the sacred groves. The objectives of the ‘Lai Haraoba’ are to please deities by performing traditional rituals especially performed by the Maiba (priest man) and Maibi (priest woman) in order to gain their favour.”

#### (h) Social capital

High levels of social capital can greatly aid a user group in maintaining cooperation and thus preserving a natural resource. It does so by lowering the need for, and costs associated with, the other governance functions that we have described here. If individuals have high levels of trust and reciprocity, then they expect (ideally correctly), that there will be little rule-breaking. Conversely, with low levels of trust and reciprocity, individuals must constantly be on guard against expected rule-breaking. As such, social capital plays a similar, but slightly different role than leadership does with respect to natural resource management: it can help the implementation of other governance functions; although in many cases it

obviates much of the need for these same functions. After appropriation and sanctions, the evidence for the role of religion in implementing this function was the strongest out of all the variables we analyzed: 77% of all cases and 95% of informative cases reported that that religion helps to implement this function.

One common, and the most explicit, way in which religion played a role in building social capital with respect to natural resource management occurred when natural resources played a role as sacred sites where religious rituals took place. Such occurrences created a tight connection between the preservation of the natural resource and the maintenance of social bonds. For example, Dorm-Adzobu and Veit (1991, 13) describe how rituals increase reverence for a forest known as the Malshegu sacred grove in northern Ghana:

“Offerings of food, chicken, guinea fowl, and goats are made by families to their compound gods. The spirit of the animal is released by sacrificially cutting its throat and ceremonially pouring and smearing the blood on the cone. Such practices strengthen local beliefs in the traditional religion and add to the reverence afforded to the Kpalevorgu god and its grove.”

Another common way in which religion implemented social capital was less direct; in many cases religion served as a means for resource users to gather in a context (e.g. in a church) not necessarily explicitly oriented around natural resource issues. Based on the literature and our own experience working with resource user communities, we believe that it is reasonable to infer that in many such instances not only are important social bonds created and formed in such settings, but many informal conversations that are quite pertinent to natural resource management occur. Additionally, such activities can act as costly signals as discussed earlier, thereby increasing trust among members. So, while this type of social capital building does not provide incentives to preserve natural resources as directly as sacred rituals within such resources do, it nevertheless can play a very important role in resource management.

## (i) Other variables

The data for the remaining governance variables (congruence with local conditions, proportionality, collective-choice, resource monitoring, conflict resolution, local autonomy and nesting) are difficult to interpret. Mostly, we did not obtain enough information for these variables to draw any strong conclusions, once again leading us to believe that although these variables are commonly discussed in the CBRM literature, they are either not commonly implemented religiously or are not routinely analyzed by researchers working in the field of traditional resource management. This latter possibility seems especially likely for conflict resolution, mentioned in only 12 cases, congruence with local conditions, mentioned in only three cases, and proportionality, mentioned in only four cases.

In comparison with the other governance functions, we did not expect religion to play a particularly strong role in either providing local autonomy or in institutional nesting. Given the local focus of the cases, it is unlikely that authors would comment on state-level details that might enable coding these variables. Moreover, the recognition of the rights of local users to decide rules and to coordinate the relationships between groups is necessarily a function of authority external to any individual group in question. Most often, these institutions are embedded within regional or national governments, many of which derive power through secular authority. Nevertheless, we did find four cases in which religious authority played at least some role in ensuring local autonomy and two cases in which religious authority played some role in nesting.

We also did not expect religion to play a comparatively strong role in resource monitoring. Relative to other governance functions, monitoring the physical state of a resource system seems like a mundane and rather concrete task that might best be served through secular institutional arrangements. It was therefore surprising that of the four cases for which we could infer some system in place for resource monitoring, all of them derived from religious authority.

Finally, the dearth of data relevant to collective-choice arrangements may be an artifact of the way we operationalized this variable. Whether secular or religious, we only coded “yes” for this governance function if we could infer the presence of some form of direct, democratic decision-making by local users to determine rules in use. Such democratic systems seemed relatively rare among the cases we examined. Instead, the authors of many cases discussed other institutional arrangements by which rules were determined at the local level. For instance, it was not uncommon for rules to be decided by a local leader or by a council of elders. By our definition, though, these were not coded as collective-choice arrangements. That some traditionally managed resource systems have persisted sustainably, often for centuries, in the absence of collective-choice arrangements as defined in our study suggests that what may be more important than democratic or other similar representational systems is simply that users feel the rules, however they may be decided, derive from legitimate authority and that they are applied fairly. Unfortunately, the studies we used were not sufficiently detailed for us to infer whether users in any particular case felt that the rules were legitimately produced.

## 6) CONCLUSIONS

We need to qualify the interpretation of our findings by observing once more that they are as much a result of the theoretical focus and idiosyncratic interests of the authors as they are the facts of the cases those studies describe. To the extent that this biases our results, in this case it would probably lead us to underestimate the importance of religion in natural resource management. This bias would occur if authors did not mention important functions that were in fact present in their cases, which presumably can happen whenever that particular function is not a part of the theoretical focus of the author. The reverse, where an author misleadingly reports on the presence of a governance function, seems much less likely.

This qualification aside, we believe our analysis shows that religion clearly plays an important role in CBRM. Out of the 15 governance functions that we examined, religion played an important role in at

least eight of them. These findings are relevant for both the literature on CBRM and the debate over the role that religion might play in human societies as discussed in section two. With respect to CBRM, these findings reinforce previous arguments that have been made in favor of the importance of local institutions and culture. When these beliefs and traditional practices are upheld, they increase user buy-in and can lower the transactions costs involved when such systems become self-enforcing. Unfortunately, these types of systems can be crowded out by external influences. Indeed, an aspect of our data that we did not emphasize in this paper indicates that in many of the cases we examined this has been occurring. Many of the systems discussed here have shown signs of deterioration, socially or ecologically.

As such, this analysis supports the principle that resource management and development efforts will be aided by an understanding of the local context in which they are applied, as well as the evolutionary history specific to that context. Too often environment and development policies have been guided by a view of human nature that only values material costs and benefits. The result of this is that our evolved capacities for self-enforcing, self-reinforcing cooperative behaviors are insufficiently leveraged or, even worse, may be crowded out by external incentives.

Our results also have an important implication for how religion is viewed across different disciplines. As mentioned earlier, religion is frequently viewed as an anachronism or as a kind of irrational nuisance in the face of modern scientific knowledge. Our results show, perhaps unsurprisingly, that this interpretation is overly simplistic and that religion can have an important adaptive function. Like any rather vague and abstract noun, the possible roles and actual effects that religion can have are quite manifold.



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Table 1: Variable descriptions

Variable	Type	Description
User boundaries	Institutional	Clear boundaries between legitimate users and non-users must be clearly defined.
Resource boundaries	Resource	Clear boundaries are present that define a resource system and separate it from the larger biophysical environment.
Congruence with local conditions	Institutional/ Resource	Appropriation and provision rules are congruent with local social and environmental conditions.
Proportionality	Institutional	The benefits obtained by users from a CPR are proportional to the amount of inputs required in the form of labor, material, or money.
Collective-choice arrangements	Institutional	Most individuals affected by the operational rules can participate in modifying the operational rules.
Social monitoring	Institutional	Monitors monitor the appropriation and provision levels of the users.
Resource monitoring	Institutional	Monitors monitor the condition of the resource.
Sanctions	Institutional	Appropriators who violate resource governance rules are likely to be assessed sanctions.
Conflict-resolution mechanisms	Institutional	Appropriators and their officials have access to low-cost local arenas to resolve conflicts among resource users.
Local autonomy	Institutional	The rights of resource users to devise their own institutions are not challenged by external governmental authorities.
Nested enterprises	Institutional	Essential governance activities are organized in multiple layers of nested enterprises.
Appropriation	Institutional	Rules exist regarding the appropriation of the natural resource and the specific means by which appropriation is constrained.
Benefits	Institutional	Benefits are provided to resources users other than those material benefits that are obtained through the normal use of the resource.
Leadership	Group	Leadership positions with authority regarding natural resource use and governance are present.
Social capital	Group	Strong social capital among resource users exists that facilitates effective resource management.

Table 2: Sacred focus of cases

Sacred focus	Cases
Forest	31
Water	4
Fisheries	3
Wildlife	3
Mountain	2
Multiple	2
Farmland	1
Valleys	1
Wetlands	1
Total	48

Table 3: Main results

<b>Governance function</b>	<b>Yes, Religious</b>	<b>%Yes, Religious/ total cases</b>	<b>%Yes, Religious/ informative cases</b>
User boundaries	20	42%	77%
Resource boundaries	36	75%	88%
Congruence with local conditions	1	2%	33%
Proportionality	4	8%	100%
Collective-choice arrangements	3	6%	30%
Social monitoring	15	31%	83%
Resource monitoring	2	4%	40%
Sanctions	39	81%	95%
Conflict resolution mechanisms	5	10%	42%
Local autonomy	2	4%	14%
Nested enterprises	2	4%	50%
Appropriation	42	88%	91%
Benefits	29	60%	88%
Leadership	32	67%	82%
Social capital	37	77%	95%