



Resolved

to be the Best



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www.InBev.com/annualReport2007



8 ^{The}
Brands
that define us

16 ^{The}
Priorities
that unite us

26 ^{The}
Zones
that drive us

34 ^{The}
People
that enable us

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World
around us

49 *Financial Report*

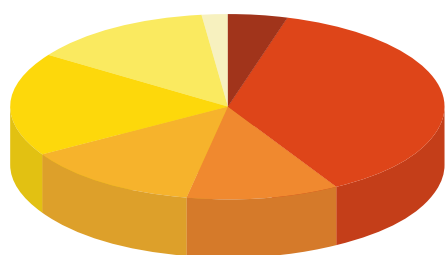
127 *Corporate Governance*

Key Figures¹

Million euro, unless stated otherwise	2003	2004 ²	2005	2006	2007
Volumes (million hls)	108	162	224	247	271
Revenue	7 004	8 568	11 656	13 308	14 430
Normalized EBITDA	1 498	2 116	3 339	4 239	4 992
EBITDA	1 498	2 329	3 132	4 223	5 324
Normalized profit from operations	839	1 255	2 439	3 223	3 920
Normalized profit attributable to equity holders of InBev	505	621	1 024	1 522	1 863
Profit attributable to equity holders of InBev	505	719	904	1 411	2 198
Net financial debt	2 434	3 271	4 867	5 563	5 093
Cash flow from operating activities	1 151	1 384	2 405	3 287	4 064
Normalized earnings per share before goodwill (euro)	1.45	1.69	1.71	2.50	3.05
Dividend per share (euro)	0.36	0.39	0.48	0.72	n.a.
Pay out ratio (%)	30.8	31.2	32.3	31.3	n.a.
Weighted average number of ordinary shares (million shares)	432	480	600	608	610
Share price high (euro)	23.2	29.1	37.5	49.9	69.0
Share price low (euro)	15.0	20.3	24.6	35.0	47.70
Year-end share price (euro)	21.2	28.5	36.8	49.9	57.0
Market capitalization	9 141</				

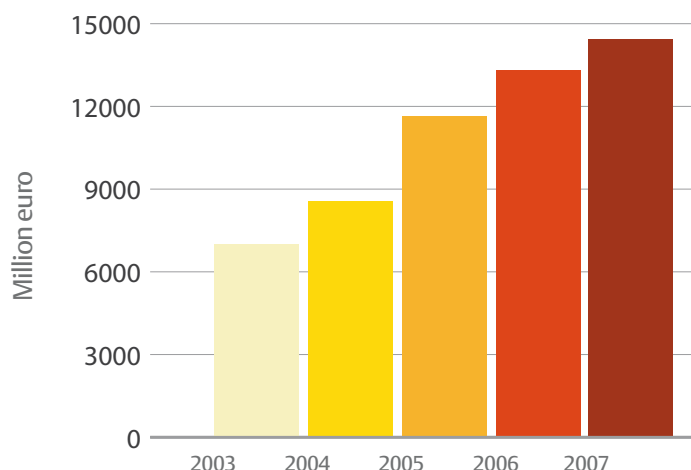
Solid
geographic presence
drives growth delivery

2007 Volumes

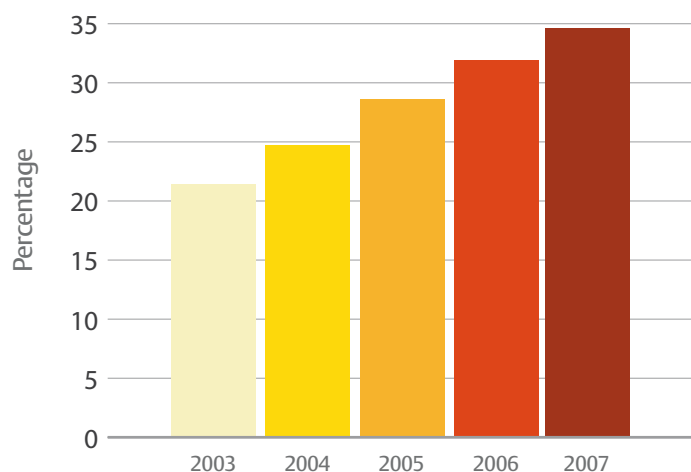


North America	4.6%
Latin America North	37.3%
Latin America South	11.3%
Western Europe	13.3%
Central & Eastern Europe	18.2%
Asia Pacific	13.4%
Global Export & Holding Companies	1.9%

2007 Revenue



Normalized EBITDA margin



Consistent margin
progression

Guide to our business

	Volumes All Products YR 2007 (Mio Hl) ⁽¹⁾	Market Position YR 2007	Market Share YR 2007 ⁽¹⁾	Number of Beverage Plants as per 31 Dec 2007	Trading Names	Global Brands		Multi-country brands	Main Local Brands
Global	273.9			123					
North America	14.8								
Canada ⁽⁹⁾	9.8	Nº. 1	42.7%	7	Labatt Brewing Company	Beck's	Stella Artois	Leffe, Brahma	Alexander Keith's, Boomerang, Budweiser ⁽⁷⁾ , Kokanee, Labatt Blue, Labatt Blue Light, Labatt Sterling, Labatt Ice, Labatt Wildcat
Cuba	1.0	Nº. 2	42.8%	1	Bucanero	Beck's			Bucanero ⁽⁴⁾ , Bucanero Malta ⁽⁴⁾ , Cristal ⁽⁴⁾ , Mayabe ⁽⁴⁾
USA ⁽¹²⁾	4.0	Nº. 3 ⁽²⁾	11.5% ⁽²⁾	0	InBev International / Labatt USA	Beck's	Stella Artois	Leffe, Brahma, Hoegaarden	Bass, Belle-Vue, Bohemia, Boddingtons, Labatt Blue, Labatt Blue Light, Haake-Beck, Löwenbräu, St. Pauli Girl
Latin America	131.3								
Brazil - Beer	70.1	Nº. 1	68.6%	23 ⁽¹⁰⁾	Cia de Bebidas das Americas-AmBev		Stella Artois	Brahma	Antarctica, Bohemia, Caracu, Kronenbier, Polar, Serramalte, Skol
Brazil - Soft Drinks	24.5	Nº. 2	17.5%	5	Cia de Beb				

Reports

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Management report

InBev is a publicly traded company (Euronext: INB) based in Leuven, Belgium. The company's origins date back to 1366, and today, it is the leading global brewer. As a true consumer-centric, sales driven company, InBev manages a carefully segmented portfolio of more than 200 brands. This includes true beer icons with global reach like Stella Artois® and Beck's®, fast growing multicountry brands like Leffe® and Hoegaarden®, and many consumer loved "local champions" like Skol®, Quilmes®, Sibirskaia Korona®, Chernigivske®, Sedrin®, Cass® and Jupiler®. InBev employs close to 89 000 people, running operations in over 30 countries across the Americas, Europe and Asia Pacific. In 2007, InBev realized 14.4 billion euro of revenue. For further information visit www.InBev.com.

The following management report should be read in conjunction with InBev's audited consolidated financial statements.

A number of acquisitions, divestitures and joint ventures influenced InBev's profit and financial profile over the past two years. Further details on acquisitions and disposals of subsidiaries and on the purchase of minority interests are disclosed respectively in note 5 *Acquisitions and disposals of subsidiaries* and in note 13 *Goodwill*.

Selected financial figures

Financial performance

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Volumes

The table below shows worldwide sales volumes by zone and country. Volumes include not only brands that we own or license, but also third party brands that we brew as a subcontractor and third party products that we sell through our distribution network, particularly in Western Europe. Volumes sold by the global export business are shown separately.

Million hectoliters	2007	2006
North America		
Canada	9.7	9.2
USA	1.9	4.2
Cuba	1.0	0.9
	12.6	14.3
Latin America North		
Brazil beer	70.1	65.6
Brazil soft drinks	24.5	22.1
Dominican Republic	1.6	1.6
Ecuador	0.2	0.2
Guatemala	0.3	0.2
Peru	2.5	2.8
Venezuela	1.7	2.1
	100.9	94.6
Latin America South		
Argentina	23.2	17.2
Uruguay	1.4	1.0
Paraguay	2.1	1.7
Chile	0.7	0.5
Bolivia	3.1	2.2
	30.5	22.6
Western Europe¹		
United Kingdom	10.8	11.9
Belgium	6.1	6.3
Netherlands	2.8	2.6
France	2.3	2.3
Luxemburg	0.2	0.2

Profit</

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*Statutory auditor's report to the general meeting of shareholders
of Indes NV on the consolidated financial statements
for the year ended December 31, 2007*

Finally, we have obtained from management and responsible officers of the company the explanations and information necessary for our audit. We believe that the audit evidence we have obtained, provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements give a true and fair view of the group's net worth and financial position as of 31 December 2007 and of its results and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS), as adopted by the European Union, and with the legal and regulatory requirements applicable in Belgium.

Additional comment

The preparation of the management report and its content are the responsibility of the company's Board of Directors. Our responsibility is to supplement our report with the following additional comment which does not modify our audit opinion on the consolidated financial statements:

The Director's report on the consolidated financial statements includes the information required by law and is consistent with the consolidated financial statements. We are, however, unable to comment on the description of the principal risks and uncertainties which the group is facing, and on its financial situation, its foreseeable evolution or the significant influence of certain facts on its future development. We can nevertheless confirm that the matters disclosed do not present any obvious inconsistencies with the information that we became aware of during the performance of our mandate.

Brussels, 27 February 2008

Klynveld Peat Marwick Goerdeler Bedrijfsrevisoren – Réviseurs d'Entreprise
Statutory auditor
represented by

Joë Bryss

Réviseur d'Entreprise/Bedrijfsrevisor

Consolidated financial statements

Consolidated income statement

For the year ended 31 December Million euro	Notes	2007	2006
Revenue		14 430	13 308
Cost of sales		(5 936)	(5 477)
Gross profit		8 494	7 831
Distribution expenses		(1 713)	(1 551)
Sales and marketing expenses		(2 134)	(2 115)
Administrative expenses		(990)	(1 075)
Other operating income/(expenses)	6	263	133
Profit from operations before non-recurring items		3 920	3 223
Restructuring (including impairment losses)	7	(43)	(139)
Business and asset disposal	7	393	(19)
Disputes	7	24	64
Profit from operations		4 294	3 129
Finance cost	10	(713)	(639)
Finance income	10	115	166
Net finance cost		(598)	(473)
Share of result of associates		1	1
Profit before tax		3 697	2 657
Income tax expense	11	(649)	(531)
Profit		3 048	2 126
Attributable to:			
Equity holders of InBev		2	

Secondary

