UNILEVER SUSTAINABLE LIVING PLAN: PROGRESS IN 2017

The Unilever Sustainable Living Plan sets out to decouple our growth from our environmental footprint, while increasing our positive social impact.

Our Plan has three big goals to achieve underninned by nine commitments and targets spanning our social environmental and economic performance across the value chain. We will continue to work with others to focus on those areas where we can drive the biggest change and support the UN Sustainable Development Goals.

More detail on our progress can be found in our online Sustainable Living Report 2017 at www.unilever.com/ sustainable-living

IMPROVING HEALTH **AND WELL-BEING FOR MORE THAN**

By 2020 we will help more than a billion people take action to improve their health and well-being.

We have helped 601 million people take action to improve their health

Contributing to the following Sustainable Development Goals:









REDUCING ENVIRONMENTAL IMPACT BY

By 2030 our goal is to halve the environmental footprint of the making and use of our products as we grow our business.*

Our greenhouse gas impact has increased

Contributing to the following Sustainable Development Goals











ENHANCING LIVELIHOODS FOR **MILLIONS**

By 2020 we will enhance the livelihoods of millions of people as we grow our business.

We have made steady progress across our Enhancing Livelihoods

Contributing to the following Sustainable Development Goals















INCLUSIVE

BUSINESS

By 2020 we will have a

smallholder farmers and

716.000

1.6 MILLION

small-scale retailers

enabled to access

initiatives aiming to improve agricultural

practices or increase

HEALTH AND HYGIENE

By 2020 we will help more mprove their health and reduce the incidence of life-threatening diseases like diarrhoea.

601 MILLION people reached by

end 2017



- Reduce diarrhoeal and respiratory disease through handwashing
- Provide safe drinking water
- Improve access to
- Improve oral health
- Improve self-esteem
- Help improve skin healing

NUTRITION

We will continually work to mprove the taste and nutritional quality of all our products. The majority of our products meet, or are better than, benchmarks based on national nutritional recommendations. Our commitment goes further: by 2020, we will double the proportion of our portfolio hat meets the *highest* nutritional standards, based on globally recognised dietary quidelines. This will help hundreds of millions

nealthier diet.

of our portfolio by volume met highest nutritional standards in 2017

of people to achieve a



Reduce salt levels

Saturated fat:

- 92 Reduce saturated fat ncrease essential
- Reduce saturated fat in more products
- Remove trans fat

fatty acids

Reduce sugar

Reduce calories:

- ✓ In children's ice cream
- 86 Provide healthy eating

In more ice cream products information

GREENHOUSE GASES

Our products' lifecycle: Halve the greenhouse gas (GHG) impact of our products across the lifecycle by 2030.

O+9%[†]

our greenhouse gas impact ncreased by around 9%[†] since 2010*

Our manufacturing: By 2020 CO₂ emissions factories will be at or below 2008 levels despite

⊘ -47%

significantly higher

reduction in CO₂ from energy per tonne of production since 2008



Become carbon positive in manufacturing:

- Source all energy
- renewably Source and electricity
- renewably Eliminate coal from energy mix
- Make surplus energy available to communities
- New factories

Reduce GHG from washing clothes:

- Reformulation
- Reduce GHG from transport ✓ Reduce GHG from
- refrigeration Reduce energy consumption in our offices

WATER

Our products in use:

Halve the water associated our products by 2020.+

-2%

our water impact per consumer use has reduced by around 2%[†] since 2010*

Our manufacturing: By 2020 water abstraction by our global factory below 2008 levels despite significantly higher

-39%

reduction in water abstraction per tonne of production since 2008



Reduce water use in manufacturing process:

New factories

Reduce water use in the laundry

- Products that use less
- Reduce water use in agriculture

WASTE

Our products:

○ -29%

⊘ -98%⁺

per tonne of production



Reduce waste from manufacturing:

- ✓ Zero non-hazardous waste to landfill
- New factories
- Reusable, recyclable or compostable plastic packaging
- Reduce packaging

Recycle packaging:

- Increase recycling and recovery rates
- Increase recycled content 66 Tackle sachet waste
- 99 Eliminate PVC

Reduce office waste

- ✓ Recycle, reuse, recover Reduce paper consumption
- 73 Eliminate paper in processes

SUSTAINABLE SOURCING

[○] 56%

of agricultural raw materials sustainably



- Sustainable palm oil †
- Paper and board
- Soy beans and soy oil †
- Tea +
- 67 Fruit
- Vegetables
- Cocoa
- Sugar Sunflower oil
- Raneseed oil Dairy
- 7 Fairtrade Ben & Jerry's
- Cage-free eggs
- Increase sustainable sourcing of office materials

FAIRNESS IN THE WORKPLACE

Frequency Rate for safety improved to 0.89†per



- Implement UN Guidina Principles on Business and Human Rights †
- Source 100% of procurement spend in line with our Responsible Sourcing Policy +
- Create framework for fair compensation t
- ✓ Improve employee health, nutrition and well-being
- Reduce workplace injuries

OPPORTUNITIES FOR WOMEN

1,259,000 omen enabled to access

expand their opportunities



- Build a gender-balanced organisation with a focus on management †
- Promote safety for women in communities where we operate †
- Enhance access to training and skills t

Expand opportunities in

our retail value chain +

 Improve livelihoods of smallholder farmers †

Improve incomes of

small-scale retailers Increase participation of young entrepreneurs in our value chain

- Achieved by target date
- On-plan for target date
- Off-plan for target date
- % achieved by target date
- * Our environmental targets are expressed on a 'per consumer use' basis. This means a single use, portion or serving of a product.
- + In seven water-scarce countries representing around half the world's population • In 2017 around 370,000 womer accessed initiatives under both
- Opportunities for Women and Inclusive Business. † PricewaterhouseCoopers(PwC)
- assured. For details and the basis of preparation, see www.unilever.